

INNOVATION FUND SITES 2016-2018

Innovations & Achievements

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Adams County, CO

Adams County Criminal Justice Coordinating Council

INNOVATION

Develop an Analytics Query Tool and a Dashboard to allow Adams County to monitor progress on diverting people with behavioral health illnesses from police encounter and/or incarceration to community-based treatment.



County Population:
460,000
Jail Capacity: 957

ACHIEVEMENTS

- Prepared BAA's and a Project Charter to govern data security and use.
- Built a Dashboard to allow authorized users an overview of key performance indicators.
- Developed an Analytics Query Tool that examines key performance indicators in more detail, across various characteristics, and over-time.
- Established a process to de-identify individual records, and machine match and assign a timeless, unique identification number to all records.

Allegheny County, PA

Allegheny County Department of Human Services

INNOVATION

Build interactive dashboards that integrate various data to monitor key points in the criminal justice system and convene key stakeholders to review real-time data and use it as a basis for decision making and problem solving.



County Population:
1,223,048
Jail Capacity: 2,352

ACHIEVEMENTS

- Built 14 live interactive dashboards with various criminal justice points.
- Deployed the dashboards for criminal justice agencies and the interagency working group.
- Operational dashboards have improved decision-making on caseloads, required interventions, assessments' due dates, service receipt, data-informed leadership decisions, among other purposes.
- Course corrected issues, such as public defender representation at first appearance, using dashboard data.

City of Atlanta, GA

City of Atlanta, Office of the Public Defender

INNOVATION

Implement a public defender case management system to track and measure holistic defense outcomes of clients linked to social services with the aim of increasing advocacy for and use of productive alternatives to jail.



County Population: 447,841

Jail Capacity: 2,926

ACHIEVEMENTS

- Convened case management data working group, identified data needs, inputs, and outcome measures.
- Selected case management information system (Defender Data).
- Mapped holistic defense processes and decision points.
- Hired data analyst and trained staff on Defender Data Prime MIS package.

Broward County, FL

Broward Sheriff's Office

INNOVATION

Advance the next stage of the Offender Management Dashboard Project to improve case processing and reduce average length of stay in the jail.



County Population: 1,909,632

Jail Capacity: 5,144

ACHIEVEMENTS

- Executed an inter-agency agreement to share data between the Broward Sheriff's Office and Clerk of Courts.
- Used Phase I Dashboard to inform Public Safety Coordinating Council decisions.
- Developed an initial prototype of Dashboard II to improve cases processing.
- User testing of Dashboard II.
- Engaged the Chief Judge in reviewing data, which established a dedicated judicial division for first appearance court to encourage better use non-monetary conditions of release.

Buncombe County, NC

Buncombe County Pretrial Services

INNOVATION

Implement a twelve-month pilot program creating a specialized pretrial supervision protocol for Intimate Partner Violence (IPV) defendants, an increasing and challenging pretrial population to manage.



County Population: 238,318

Jail Capacity: 422

ACHIEVEMENTS

- Developed IPV pretrial supervision protocol.
- Hired 2 part-time field supervision agents for IPV cases and to monitor compliance with no-contact orders.
- Deployed IPV risk assessment (ODARA) to inform community supervision of defendants and report non-compliance cases faster.
- Built a dashboard to track IPV caseloads for pretrial staff and track their progression compared to the population.
- Endorsed by judges, prosecutors, the public defender's office.

Campbell County, TN

Community Health of East Tennessee

INNOVATION

Women in Need (WIN) Diversion program that assists women facing incarceration for the first time with a misdemeanor offense using a gender-responsive risk and needs assessment and comprehensive wraparound services to fit the individual's needs.



County Population: 40,238

Jail Capacity: 140

ACHIEVEMENTS

- Established and convened core stakeholder team to review cases.
- Finalized eligibility criteria, referral process, and program design.
- Attended training and administered the SPIn-W gender-specific assessment at intake.
- Trainings for Seeking Safety curriculum.
- Received 44 referrals and enrolled 12 women in the program.
- Established MOU with LaFollette Housing Authority to waive eligibility restriction for WIN participants to access public housing benefits.

Clark County, NV

Las Vegas Metro Police Department and Clark County Detention Center

INNOVATION

Implement initial appearance court to reduce time to initial appearance in court from 72 hours to 12 hours.



County Population: 2 million
Jail Capacity: 4,225

ACHIEVEMENTS

- Launched its initial appearance court in February 2018, and released 250 inmates in the first week.
- Funded additional pretrial services staff to support the court, and hired and trained pretrial staff.
- Integrated arraignment court into strategic plan for newly established criminal justice coordinating council.
- Enabled remote participation in the arraignment court process.

Dane County, WI

Dane County Department of Human Services

INNOVATION

The Community Restorative Court (CRC) will utilize restorative justice principles to divert young adults (17-25), who have committed a low-level offense, from the traditional criminal justice system.



County Population: **509,939**

Jail Capacity: **1,013**

ACHIEVEMENTS

- Expanded the CRC and trained 41 new peacemakers.
- 94% of participants successfully completed their repair harm agreement.
- Held Community Service Project fundraising event for restitution fund.
- With Code for America, implemented a text messaging reminder system.
- Conducted Innovation Competition for Tech Heroes and selected TimeBank to produce informational videos on restorative justice and the CRC.

State of Delaware

Delaware Criminal Justice Council

INNOVATION

Expand discharge planning for people with mental illness (MI) and serious mental illness (SMI) exiting the Department of Corrections; adopt an evidence-informed discharge model and measure key outcomes.



State Population: 952,065

Jail Capacity: 6,289

ACHIEVEMENTS

- Hired 2 Mental Health Justice Fellows to assess current discharge planning practices for people with MI and SMI.
- Designed the Recovery, Reintegration and Resiliency discharge model.
- Reviewed extant data system and developed a remediation plan for data integrity issues for baselines.
- Convened a community-service committee with state behavioral health and community-based providers.
- Completed an analysis of the MI/SMI sentenced population.

Deschutes County, OR

Deschutes County District Attorney's Office

INNOVATION

Implement Clean Slate diversion program for individuals suspected of drug possession, seeking to enroll 380 participants annually.



County Population: 180,000

Jail Capacity: 452

ACHIEVEMENTS

- Launched the Clean Slate diversion program in November 2017. Identified 121 eligible individuals, 61 of whom attended intake meeting.
- Scheduled medical appointments for 48 participants.
- Developed program eligibility criteria and selected assessment tools for intake.
- Hired counselor and identified meeting space for client intake.
- Trained law enforcement agencies in diversion intake process.

Durham County, NC

Durham County Criminal Justice Resource Center

INNOVATION

Establish an Automated Notification System (ANS) to prevent Failure to Appear warrants and arrests by sending text or phone notices reminders of court dates.



County Population: 295,373

Jail Capacity: 736

ACHIEVEMENTS

- Launched a web-based system for court date reminders in June 2017
- Almost 2,700 people enrolled in online system as of March 2018.
- Engaged strategic partners including: Public Defenders Office, Court Clerk's Office, District Attorney, Information Technology, Chief District Judge, and the community.
- Partnered with Duke University to enhance user experience.
- Developed educational materials including a video, business cards, signs, and posters in English and Spanish.

East Baton Rouge Parish, LA

Baton Rouge Area Foundation

INNOVATION

Implement a jail-based review team, staffed by the Parish prosecutor, public defender, and mental health professionals, to divert nonviolent pretrial defendants with mental health and substance abuse needs from jail into community-based services and programs.



Parish Population: 440,171

Jail Capacity: 1,600

ACHIEVEMENTS

- Established the parish's first pretrial release program in the jail.
- Hired a jail-based licensed social worker and Resource Coordinator.
- Recruited and served 19 participants for pretrial diversion from jail to community-based treatment, cutting pretrial lengths of stay in half and avoiding approx. 675 jail days.
- Built database to track case information and outcomes, and solidified performance measures.
- Obtained financial support from local stakeholders to continue and expand.

Lake County, IL

Lake County Sheriff's Office

INNOVATION

Implement an intensive case management program to lower rearrests and reincarceration among 30 high jail utilizers through coordinated reentry supports and community-based behavioral health services.



County Population: 703,019

Jail Capacity: 740

ACHIEVEMENTS

- Hired behavioral health case manager and modified jail procedures to facilitate a "warm hand-off."
- Defined key outcome measures and identified data sources.
- Engaged the University of Chicago to analyze jail population drivers.
- Identified 31 people as high jail utilizers; 30 participants have been released from custody and linked to intensive community-based case management, of which 17 are currently successful in the program with nearly half successfully discharged after 60 days.

Minnehaha County, SD

Minnehaha County

INNOVATION

Plan a Community Triage Center (CTC) to centralize and expedite client-centered care to individuals with mental health and substance abuse issues.



County Population: 179,640

Jail Capacity: 392

ACHIEVEMENTS

- Created and convened the Policy and Operations Committees for the CTC.
- Conducted site visits of pre-arrest diversion models in 4 jurisdictions.
- Completed Sequential Intercept Model mapping process with PRA, Inc.
- Hosted Mental Health and Criminal Justice Summit with national speakers and 80 attendees (regional and state).
- Developed and disseminated business plan for CTC.
- Produced baseline data reports from criminal justice and health data.

Missoula County, MT

Missoula County Sheriff's Office

INNOVATION

Implement Native Outreach Project to conduct research with people who identify as Native American and are detained in the county jail and implement culturally-specific services within the jail.



County Population: **111,807**

Jail Capacity: **392**

ACHIEVEMENTS

- Implemented 3 culturally-specific programs in the jail: Mending Broken Hearts; Regaining the Warrior; and Wellbriety groups, reaching over 400 participants.
- Conducted 22 interviews with incarcerated Native Americans to learn about their experiences with culturally-relevant services and programs, how they engage with their cultural identity while incarcerated, and future plans/ lifegoals.
- Presented research findings and recommendations to local leaders and stakeholders.

Polk County, IA

Polk County Health Services

INNOVATION

Using a train-the-trainer approach, provide Crisis Intervention Team (CIT) training to 20 Polk County Sheriff's Office staff to recognize signs of mental distress and de-escalate crises with the eventual goal of diverting people from jail.



County Population: 461,711
Jail Capacity: 1,500

ACHIEVEMENTS

- Delivered two Crisis Intervention Trainings for 48 officers, including Iowa LE Training Academy.
- Based on the administered pre- and post-surveys for CIT training, over 80 percent of officers reported improved understanding of the mental health issues and increased ability to assist people in crisis.
- Increased rates of police drop offs to Crisis Observation Centers rather than bringing people to jail.

Santa Clara County, CA

Office of the County Executive

INNOVATION

Develop a media package (video, web, print graphic) to explain no-cost release options to increase own recognizance and pretrial supervised releases.



County Population: 1.9 M

Jail Capacity: 4,287

ACHIEVEMENTS

- Developed the “Just Ask” no cost release media package with materials available in English, Spanish, and Vietnamese.
- Disseminated the no cost release campaign video in jail lobbies, dorms, and public offices.
- Launched a public No Cost Release website and distributed posters and brochures with infographic, in jails and communities.
- Held a press conference to communicate the strategy.
- Created Pretrial speed dial number on inmate phones.

City and County of San Francisco, CA

San Francisco District Attorney's Office

INNOVATION

Develop a justice system dashboard to serve both government and the public at large to understand key outcomes (particularly recidivism) at all major decision points in the criminal justice system.



County Population: 864,816

Jail Capacity: 1,506

ACHIEVEMENTS

- Defined initial cohort for recidivism dashboard analysis and established dataset that is contributing toward additional research.
- Engaged UC Berkeley School of Information to carry out dashboard “design sprint.”
- Completed initial data analysis and presented to Recidivism Working Group for feedback.
- Convened Criminal Justice Leaders to explore release of public Dashboard.
- Secured host for dashboard beyond Innovation Fund.

Summit County, OH

Office of the County Executive

INNOVATION

Implement a county-wide felony summons initiative for people charged with non-violent, low-level felony offenses.



County Population: 541,824

Jail Capacity: 666

ACHIEVEMENTS

- In 2017 a county-wide Felony Summons Initiative was utilized that diverted 571 people charged with non-violent, low-level felony offenses from pre-trial detention.
- Established data collection mechanism for tracking data on program outcomes and process measures.
- Implemented diversion effort to 10 municipalities and agencies (including University of Akron PD and Ohio State Patrol).
- Provided 15 onboarding and follow-up trainings to over 4,000 police officers.

Yakima County, WA

Yakima County Superior Court

INNOVATION

Develop a comprehensive system of care for people with serious mental illness; enhance and expand continuum options to safely and appropriately divert these individuals at each decision point with the aim of reducing jail use and unnecessary incarceration.



County Population: 247,044
Jail Capacity: 712

ACHIEVEMENTS

- Convened all local Law & Justice System leaders in Innovation Fund policy team.
- Completed the Sequential Intercept Model mapping process.
- Identified 4 priority areas to enhance the County's continuum of responses to justice-involved people with behavioral health issues; convened working groups to advance these issues.
- Mapped initiative's logic model and implementation outcomes.
- Engaged PRA, with Urban's assistance, to map justice responses.