

SAFETY AND JUSTICE CHALLENGE

Network Meeting

October 6, 2016



#RethinkJails

Supported by the John D. and Catherine T. MacArthur Foundation

JUDGES AS REFORM LEADERS

- Michael Jacobson (Moderator)
 - Institute for State and Local Governance, City University of New York
- Hon. Scott Bales
 - Arizona Supreme Court
- Hon. Elizabeth Trosch
 - Mecklenburg County
- Hon. Maxine White
 - Milwaukee County

MENTAL HEALTH AND JAIL REFORM

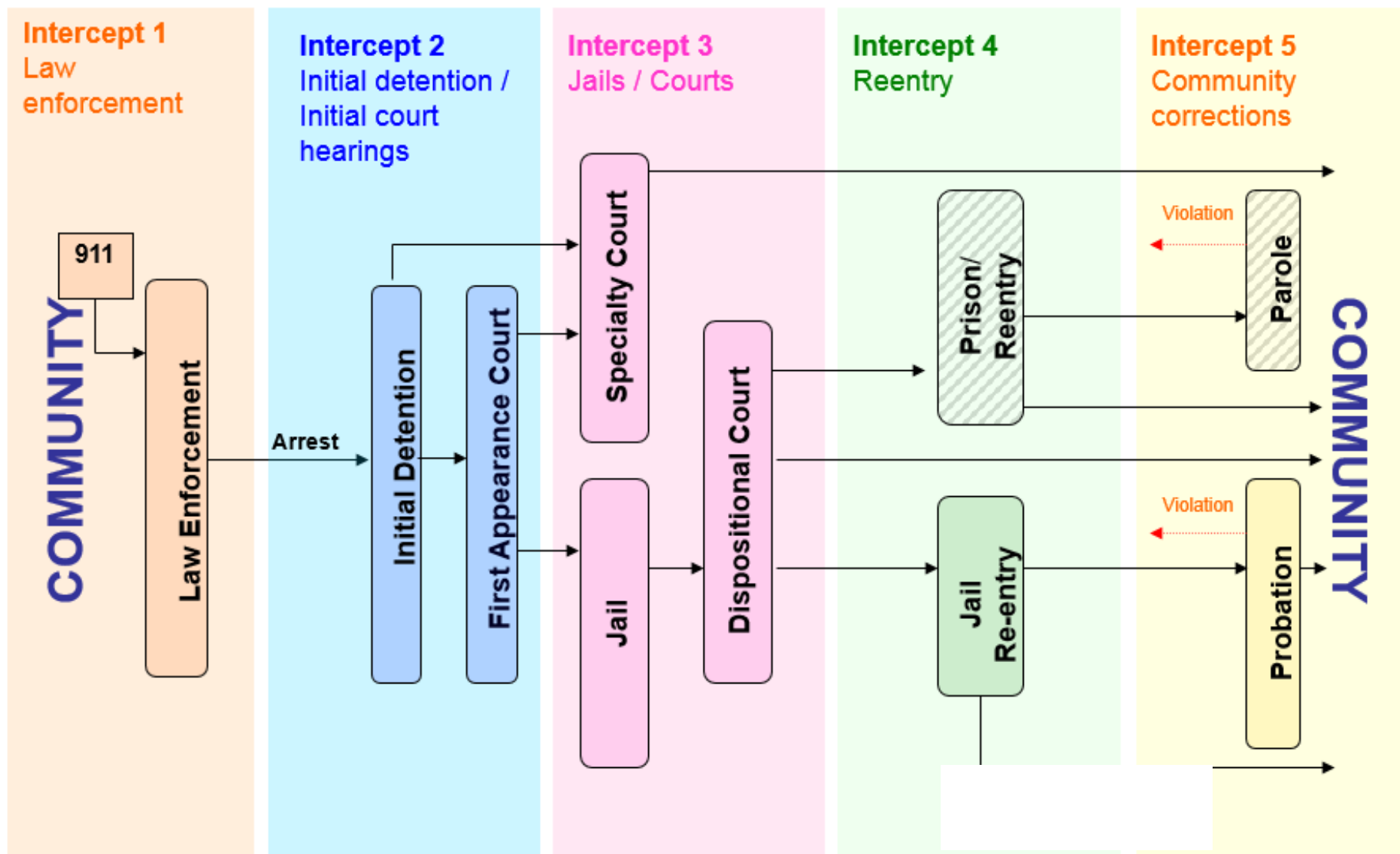
- Dr. Henry Steadman (Moderator)
 - Policy Research Associates, Inc
- Dr. Robert Bernstein
 - Bazelon Center for Mental Health Law
- Amy Fish
 - Pima County Community Health Services
- Eve Hill
 - Civil Rights Division, U.S. Department of Justice

“Mentally ill people often end up in jail because there is no other place for them in our communities”

National Coalition for Jail Reform

“Mentally ill people often end up in jail because there is no other place for them in our communities”

National Coalition for Jail Reform
1985



Core Principle

Minimize inappropriate penetration into
the criminal justice system

Core Principle II

The basic unit of analysis is the
community

Core Principle III

Bringing any one program to scale will
not get you where you need to be.

Goals

- Keep people out of jail who don't need to be there and get them into treatment
- Provide constitutionally adequate treatment in jail
- Link to comprehensive and appropriate integrated community-based services

Essential System of Care

Essential System of Care*

Phase I

- Forensic Intensive Case Management
- Supported Housing
- Accessible and appropriate medication
- Peer Support

*National Leadership Forum on Behavioral Health/Criminal Justice System

Essential System of Care*

Phase II

- Integrated Dual Disorder Treatment
- Supported Employment
- FACT
- Cognitive Behavioral Interventions

*National Leadership Forum on Behavioral Health/Criminal Justice Services

Policy Research Associates, Inc.

345 Delaware Avenue
Delmar, NY 12054



Creating positive social change for people who are disadvantaged through technical assistance, research and training.

What's wrong with this
institution?

Why are people
institutionalized?

**Mobile Crisis
Services**

**Crisis Walk-In
Centers**

**Crisis Stabilization
Services**

Peer Supports

**Crisis
Apartments**

**Case
Management**

**Supported
Housing**

**Assertive Community
Treatment**

**Supported
Employment**

**Rehabilitation
Services**

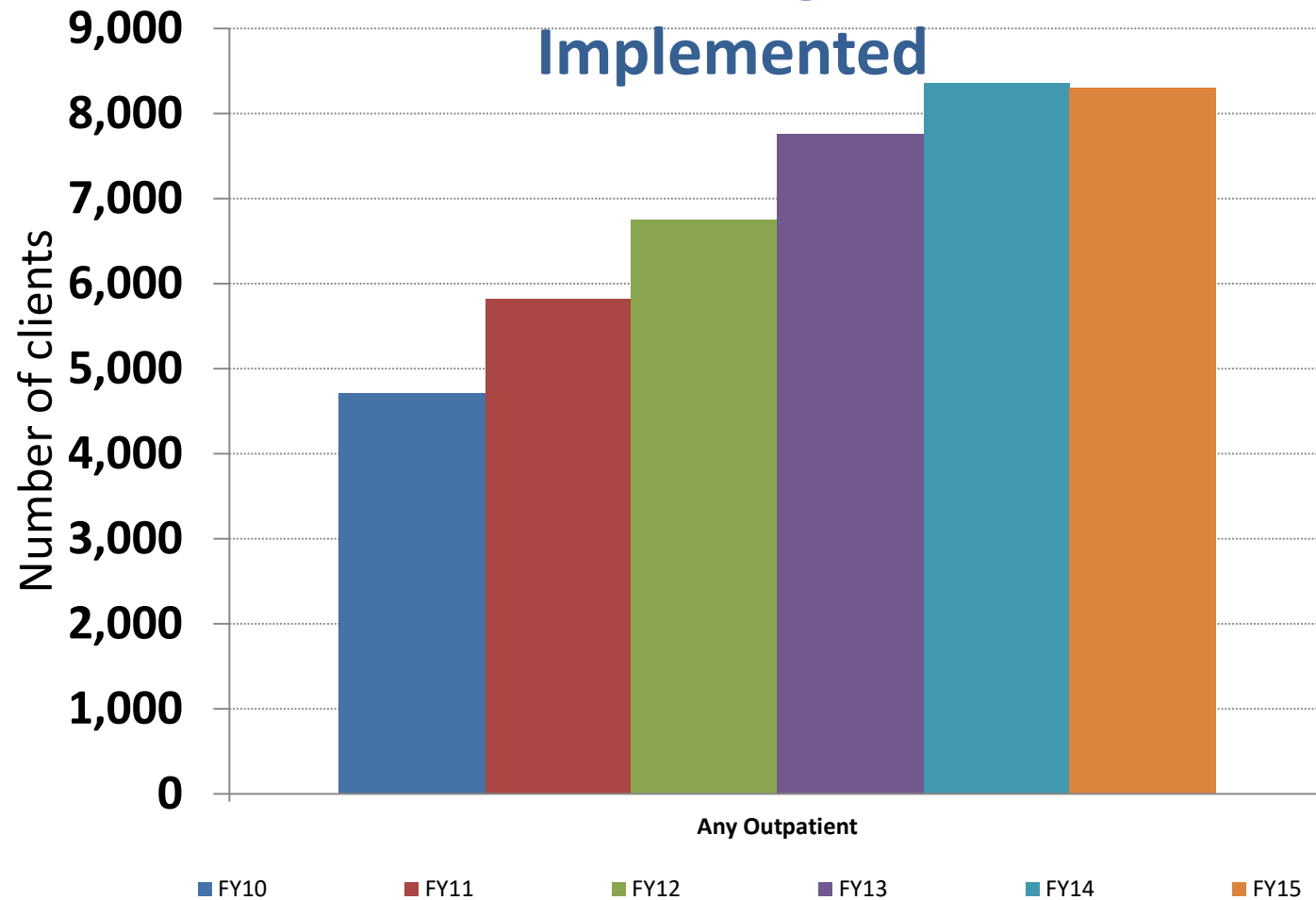
Target Population by Risk Factor

12,826 Individuals

December, 2016

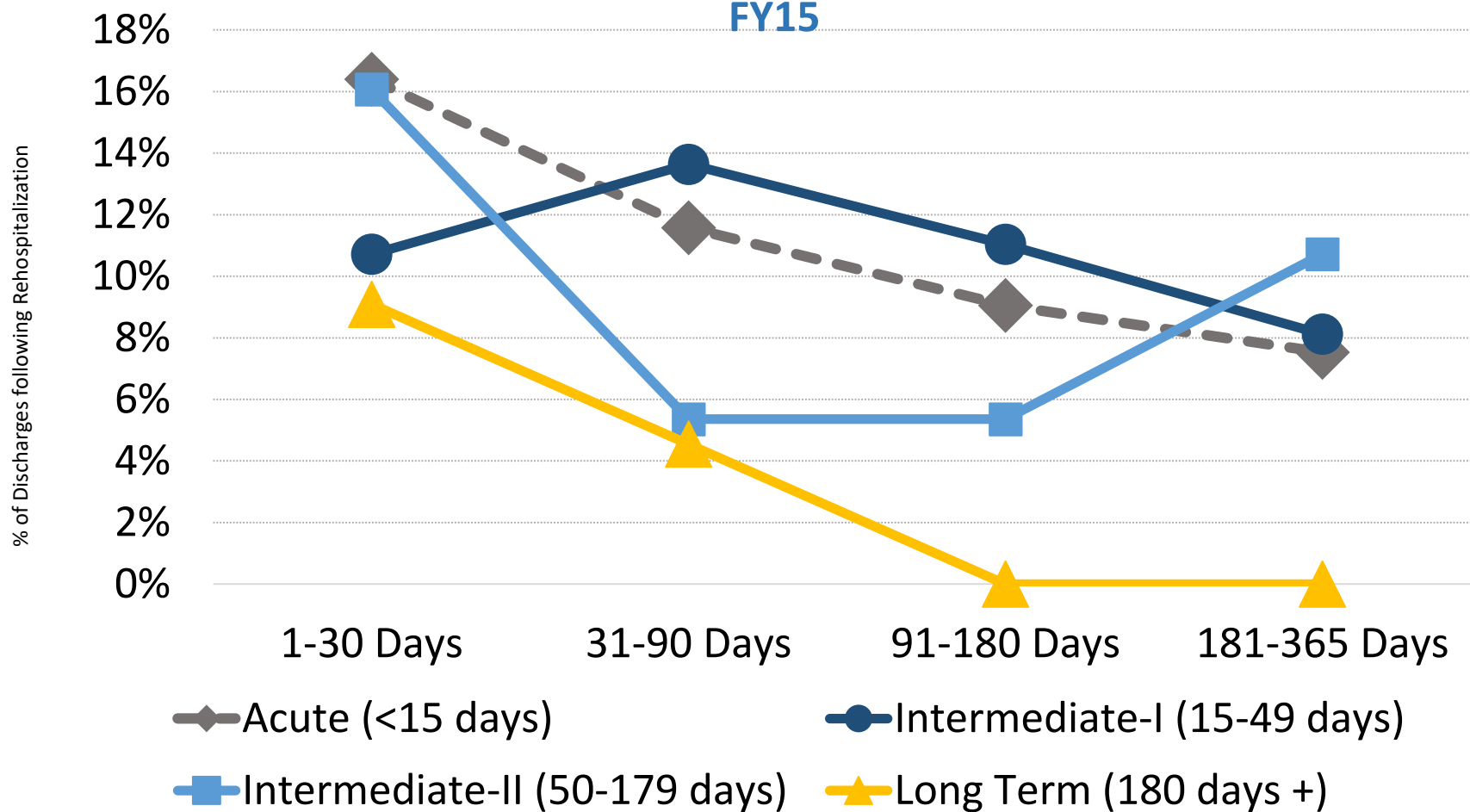
Risk Factor	Percent of Total Target Population
History of Hospitalization at Delaware Psychiatric Center	8.5%
History of Hospitalization at a private psychiatric hospital	55.1%
Emergency Room Use due to Mental Illness or Substance Use	32.1%
Criminal Justice Contact related to Mental Illness	21.5%
Homelessness	7.1%
Crisis Walk-In Center Use	8.2%

Outpatient Service Use as Settlement Agreement is Implemented



Re-hospitalization Rates By Length of Previous Hospitalization

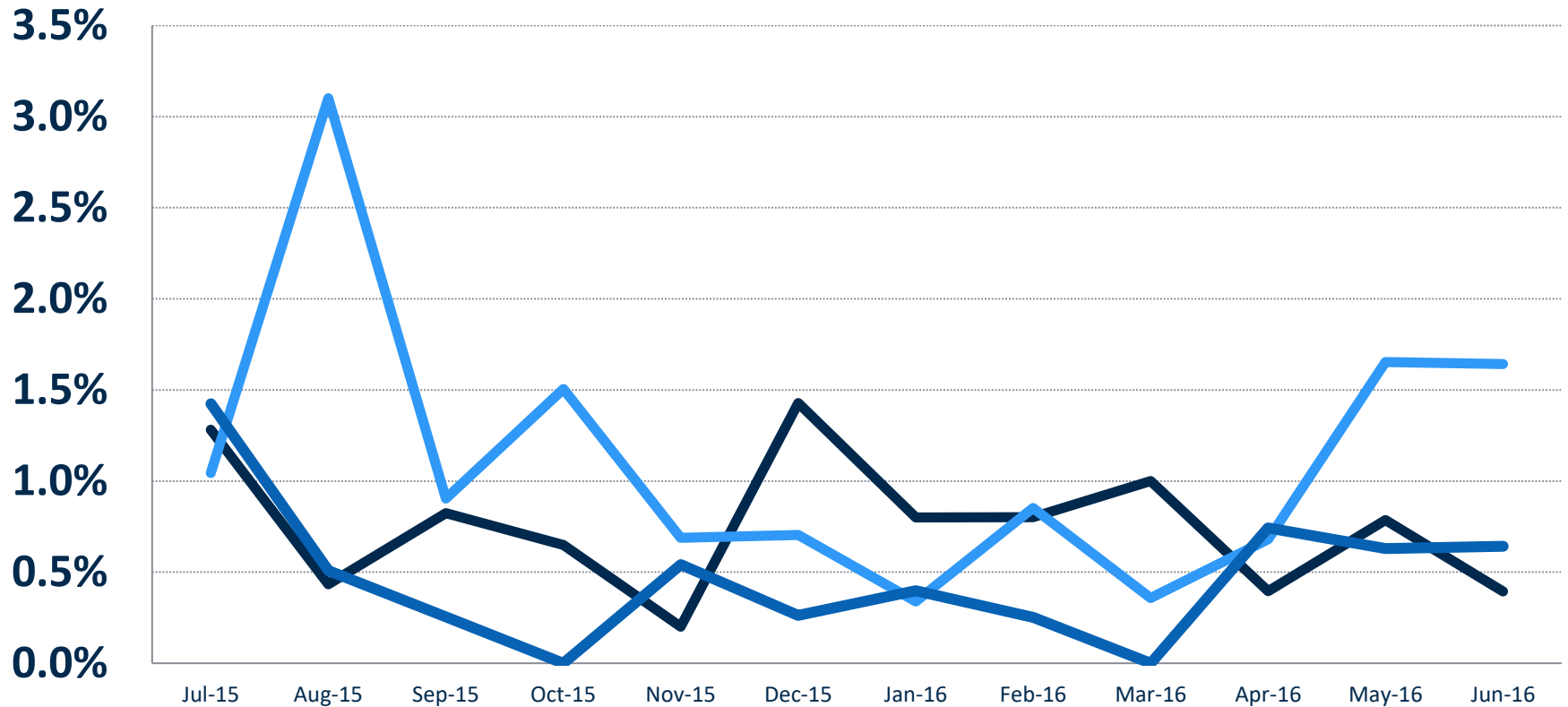
FY15



Psychiatric Hospitalizations of Individuals Based on Engagement with Specialized Mental Health Services

	FY15 (Jan to Jun)		FY16 (Jul to May)	
	n	%	n	%
Clients Hospitalized (Unduplicated)	133		191	
	9		3	
PROMISE Clients Hospitalized	159	11.9%	189	9.9%
Non-PROMISE Clients Hospitalized	117	87.6%	171	89.5%
	3		2	

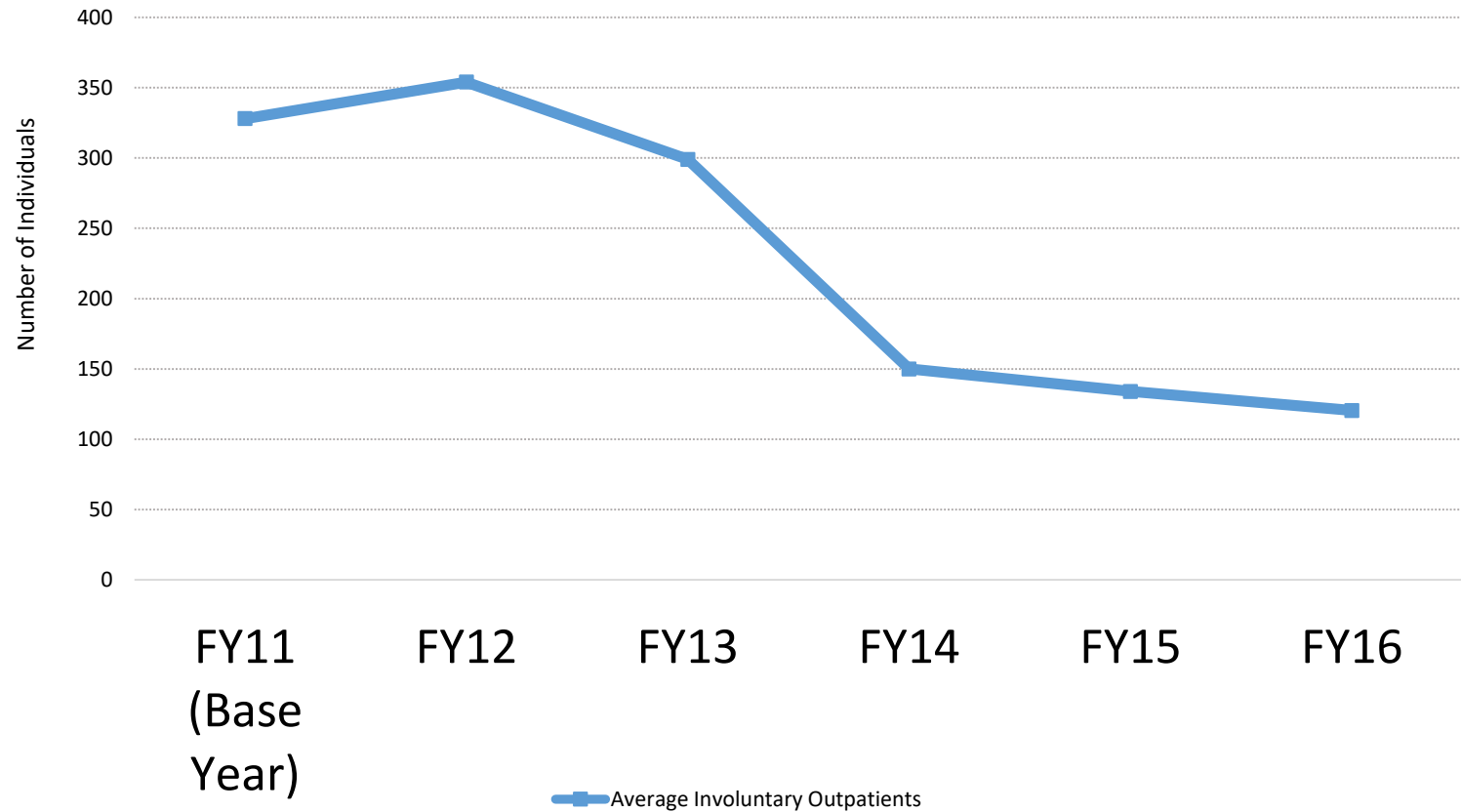
Arrest Rates of Individuals with Serious Mental Illness receiving Assertive Community Treatment Services



	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15	Dec-15	Jan-16	Feb-16	Mar-16	Apr-16	May-16	Jun-16
Conn	1.28%	0.43%	0.82%	0.65%	0.20%	1.43%	0.80%	0.80%	1.00%	0.40%	0.79%	0.39%
HH	1.04%	3.10%	0.90%	1.51%	0.69%	0.70%	0.34%	0.85%	0.36%	0.68%	1.65%	1.64%
RHD	1.42%	0.51%	0.26%	0.00%	0.54%	0.26%	0.40%	0.25%	0.00%	0.74%	0.63%	0.64%

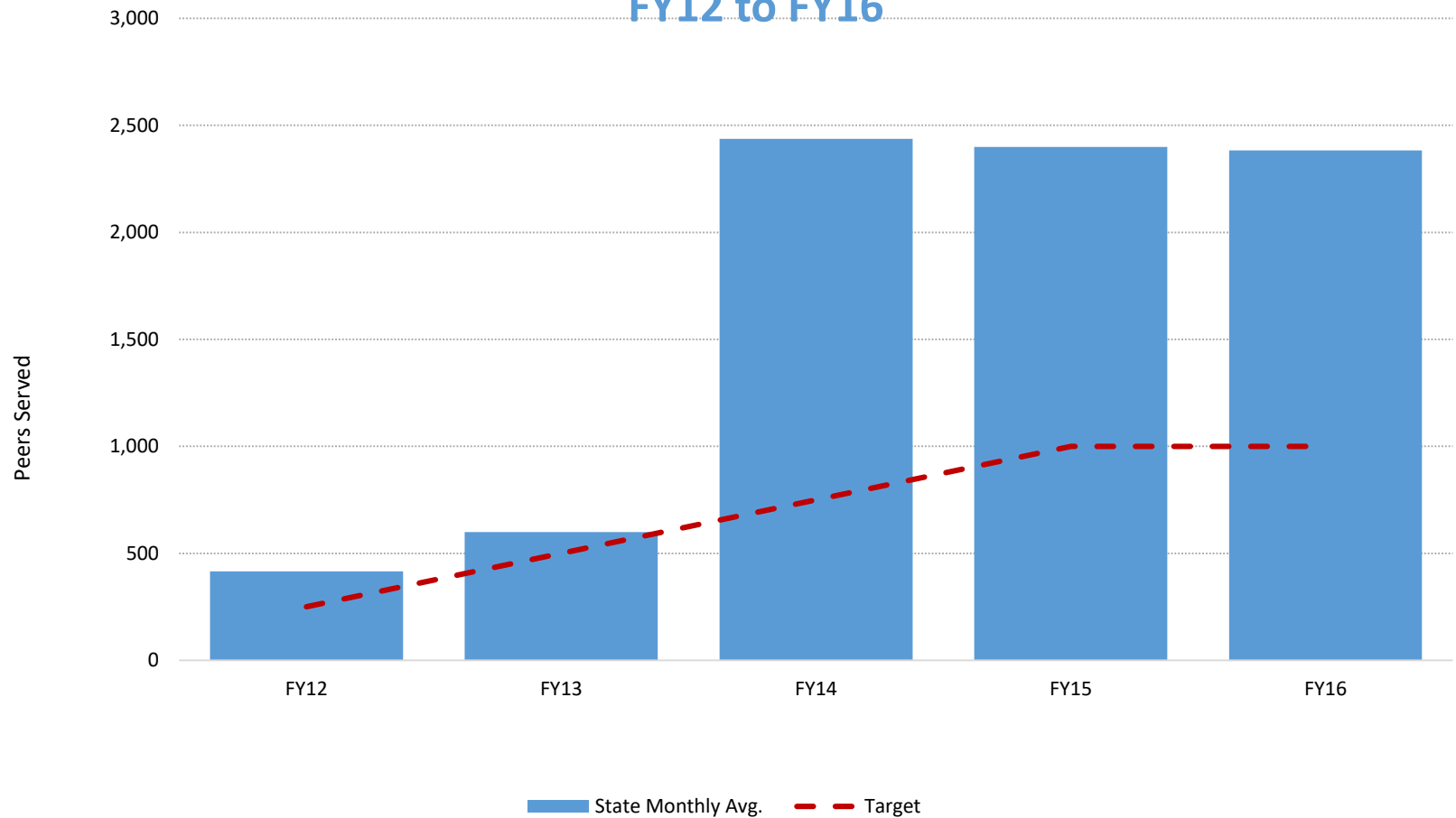
Involuntary Inpatient Commitments

Point-in-Time Averages By Fiscal Year

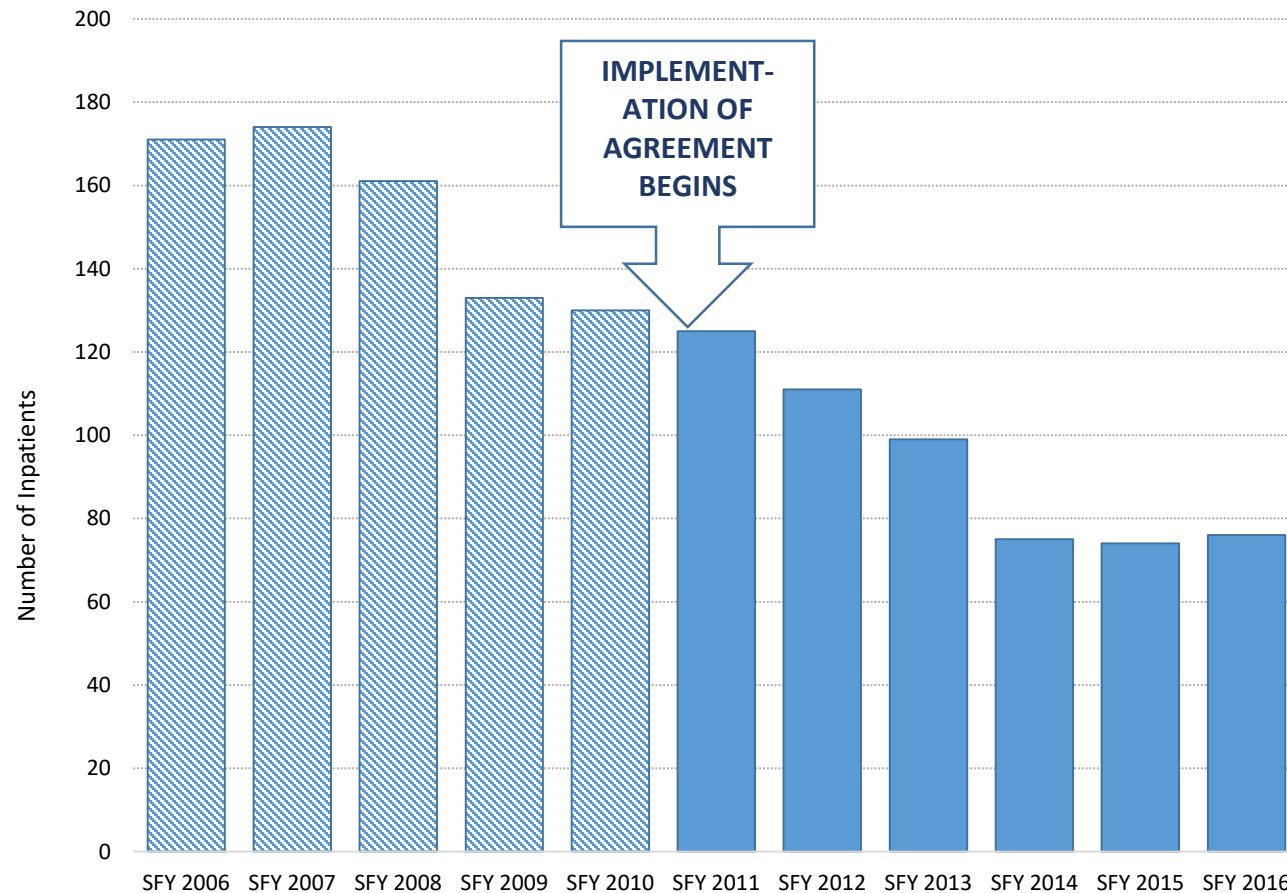


Members of the Target Population Utilizing Peer Services

FY12 to FY16



Average Daily Census DPC (Kent and Sussex Units)



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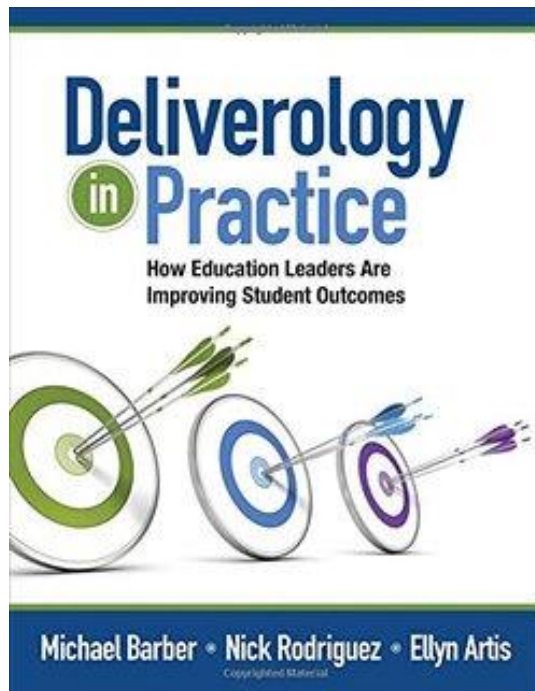
BREAK

CRISIS/OPPORTUNITY MANAGEMENT

- Soledad McGrath (Moderator)
 - John D. and Catherine T. MacArthur Foundation
- Herbert Bernsen
 - St. Louis County Department of Justice Services
- Carol Contrada
 - Lucas County

MAKING CHANGE HAPPEN: SAGE ADVICE

- Shelby Kohn
 - Bennett Midland
- Eric Lee
 - Bennett Midland
- Charles West
 - New Orleans Office of Criminal Justice
Coordination



IMPLEMENTATION SCIENCE

Sage advice

1. Establish routines from the outset
2. Be ready with an elevator speech
3. Listen with empathy
4. Don't wait too long

Establish routines from the outset

“Discipline is imposed not just on oneself but on those in one's orbit.”

Philip Roth

Routines in New Orleans

- Weekly update
- Stocktake
- Memo to the Mayor
- Mid-year update
- Year-end look back

Overall status**Legend**

- Critical
- Significant Issues
- Some issues
- Good

Initiative Update: CeaseFire New Orleans (Central City) as of 01/18/2013

Challenge: Reduce murders

Sponsor: Deputy Mayor Morse

Owner: Johnetta Pressley

P.Mgr: Tyronne Walker

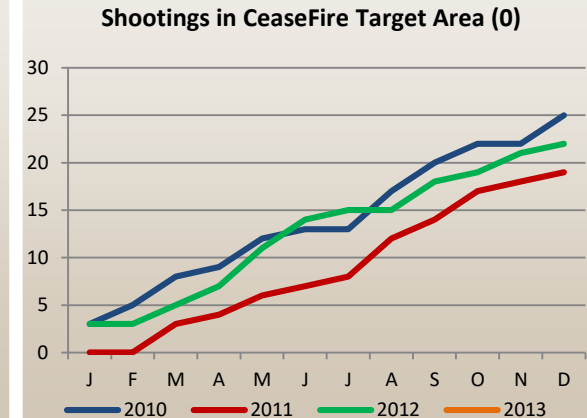
Key messages/major accomplishments

- No shootings in target area
- Progress made on CeaseFire Chicago (CURE Violence) staff salary reimbursement rate – outstanding \$8K discrepancy resolved
- 2 new participants and 19 referrals reported, detailed report of all referrals due Feb. 1
- Hiring Panel for 1 VI, 1 OW approved and being coordinated, 11 applicants, 5 recommended for interviews
- CeaseFire Chicago planning site visits to NOLA to provide support after review of shooting and murder #s, and to connect with City Leadership (late January, early February)

Upcoming activities

Description	When	Who
1. Participant Activity: Film	Jan 18	JN, TC
2. MLK Day Parade	Jan 21	JN, TC
3. Community Activity post MLK Day Parade at site	Jan 21	JN, TC

Prior Years to YTD (—)



Key issues/risks

- Systems and Data monitoring Agreement with Researcher
- 37 participants – 2 added since November
- Detailed Participant Referral Report not complete – req. in Nov.
- Selection of permanent Outreach Supervisor – March 1

Key areas of focus/decisions

- Hire additional VI from new Hiring Panel
 - Anticipated Jan. 2013
- Hospital Response Team
 - Johnetta presenting to Tuesday Leadership Team Meeting w/out Mayor in early February pending meeting with Commissioner DeSalvo

Be ready with an elevator speech

“The single biggest problem in communication is the illusion that it has taken place.”

George Bernard Shaw

NOLA FOR LIFE



“Making our cities safer goes beyond drastically improving the police department. That is why we’ve introduced NOLA FOR LIFE, our aggressive and comprehensive murder reduction strategy.”

Mayor Mitch Landrieu, City of New Orleans

Listen with empathy

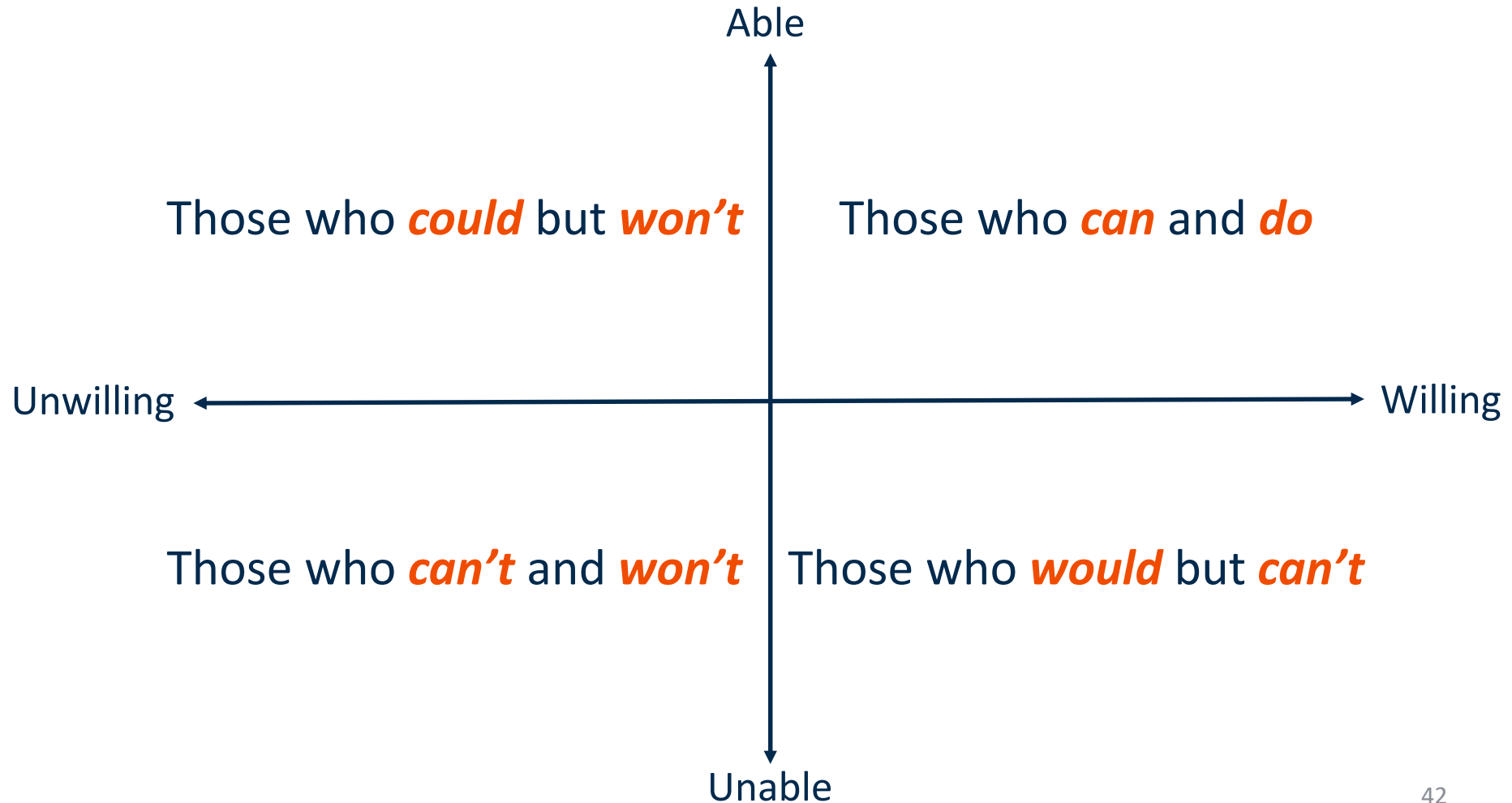


Listen with empathy

“It is the province of knowledge to speak and it is the privilege of wisdom to listen.”

Oliver Wendell Holmes Sr.

Understand what people are saying



Identifying students at-risk



Don't wait too long

HAMILTON, AN AMERICAN MUSICAL

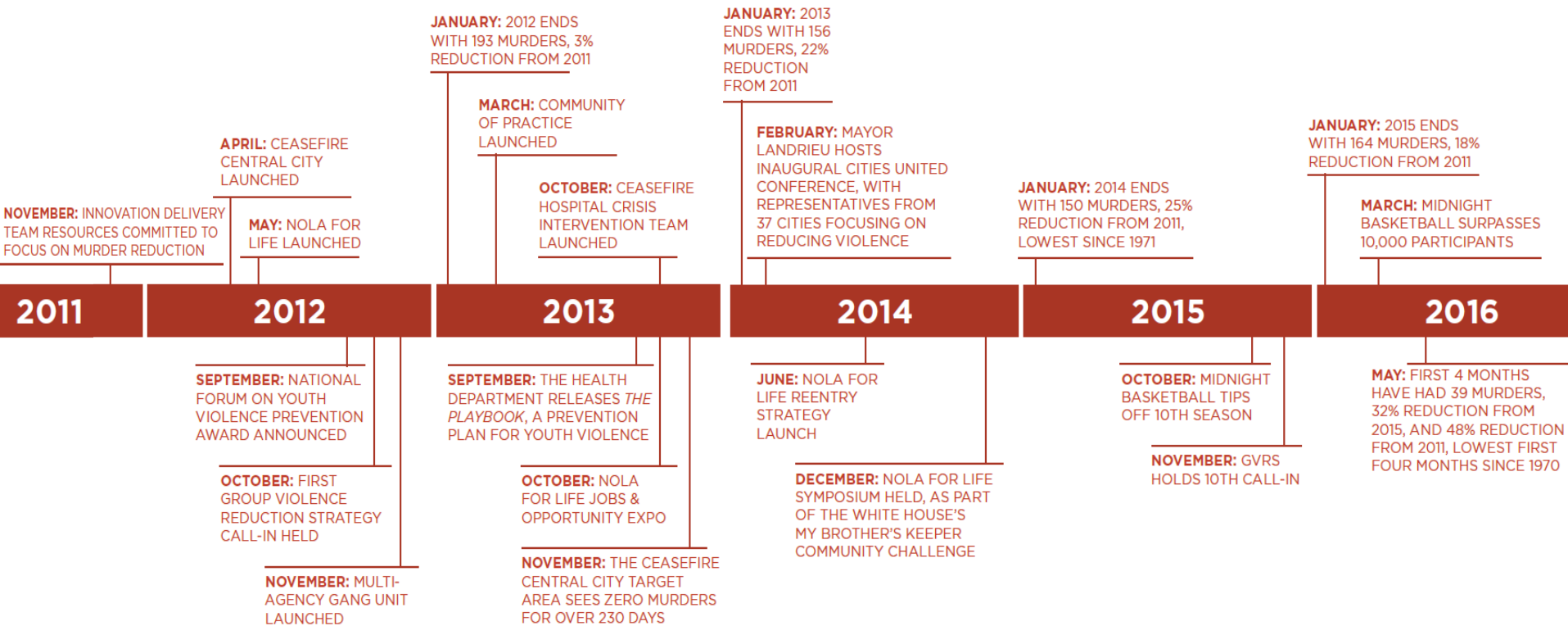
HAMILTON

I am not throwing away my shot!

BURR

Wait for it.

NOLA FOR LIFE



Questions?

Workshop charge

Step 1: Reflect on the “sage advice”

Step 2: Select an exercise

- Establishing routines
- Refining your elevator speech
- Understanding stakeholders
- Acting fast

Analytic Insight. Management Excellence. Public Focus.

Break



SafetyAndJusticeChallenge.org